

## Curriculum Vita

**Andrew William Crosby**  
**(May 25, 2021)**

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### EDUCATION

Ph.D., University of Illinois at Chicago, 2016, Public Administration

- Dissertation Title: *Intergovernmental Financial Monitoring and Intervention: Does it make the Grade?* (Chair: Dr. David F. Merriman)

M.P.A., Grand Valley State University, 2011, Public Administration

B.A., Grand Valley State University, 2009, Public Administration

A.A., Grand Rapids Community College, 2007, Political Science

### RESEARCH INTERESTS

Public and Nonprofit Financial Management, Survey Methods, Intergovernmental Relations

### TENURE STREAM ACADEMIC APPOINTMENTS

**September 2016-Present** Assistant Professor, Department of Public Administration,  
Pace University

### OTHER EXPERIENCE

**August 2011-May 2016** Research Assistant, Institute of Government and Public Affairs,  
University of Illinois

**January 2014-May 2014** Teaching Assistant, Department of Public Administration,  
University of Illinois at Chicago

### COURSES TAUGHT

*(F=Fall, J=January Intensive, S=Spring)*

*Master of Public Administration:*

PAA 502: Statistics and Quantitative Methods for Decision Making (F17, S18)

PAA 602: Organization Theory and Management (F16)

PAA 604: Budgeting and Financial Analysis (F16, J17, S17, J18, F18, S19, J20, F20, S21)

PAA 606: Research Design for Public Administrators (S18, S20)

PAA 607: Applied Data Analysis (F18, S19, F19, S20, F20, S21)

PAA 644: Seminar in Government (J19)

PAA 695: Internship (S21)

PAA 699: Capstone Project Seminar (F17, S21)

*Undergraduate:*

PA 211: Policy Analysis and Alternatives (S14)

## **ARTICLES IN REFEREED JOURNALS**

1. **Crosby, A. W.**, Knepper, H. J., & Levine, H. (2020). Predicting Hospital Closure using Popular Financial Indicators: An Exploratory Study of Muhlenberg Hospital. *Public Administration Quarterly*, 44(1): 103-129.
2. Wang, S. & **Crosby, A. W.** (2019). Politics or Professionalism to the Rescue? The Friedrich-Finer Debate in the Context of State Intervention in Michigan. *Public Administration Quarterly*, 43(4): 555-583.
3. **Crosby, A. W.** & Holbrook, A. L. (2019). Public Support for a Balanced Budget Amendment to the U.S. Constitution: Trends and Predictors. *Public Budgeting & Finance*, 39(2): 44-67.
4. Barker, D. C., Wang, S., Merriman, D. F., **Crosby, A. W.**, Resnick, E. A., & Chaloupka, F. J. (2016). Estimating Cigarette Tax Avoidance and Evasion: Evidence from a National Sample of Littered Packs. *Tobacco Control*, 25, i38-i43.
5. **Crosby, A. W.** & Merriman, D. F. (2016). What Happened to the Illinois Economy Following the January 2011 Tax Increases? A Midwest Comparison. *Journal of Regional Analysis and Policy*, 46(1), 39-51.
6. Hudspeth, N. W., Merriman, D. F., Dye, R. F., & **Crosby, A. W.** (2015). Do troubled times invite cloudy budget reporting? The determinants of General Fund expenditure share in U.S. states. *Public Budgeting & Finance*, 35(4), 68-89.
7. Hendrick, R. M. & **Crosby, A. W.** (2014). Does Bankruptcy Really Matter? The Solvency of Municipal Governments in the Chicago Metropolitan Region. *Public Finance and Management*, 14(1), 48-83.
8. **Crosby, A. W.** & Robbins, D. (2013). Mission Impossible: Monitoring Municipal Fiscal Sustainability and Stress in Michigan. *Journal of Public Budgeting, Accounting, & Financial Management*, 25(3), 522-555.

## **BOOKS**

1. Hudspeth, N. W., & **Crosby, A. W.** (under contract, expected publication 2023). *Public Budgeting and Financial Management: Getting on Track*. New York, NY: Routledge.

## **BOOK CHAPTERS**

1. **Crosby, A. W.**, & Robbins, D. (forthcoming, expected publication 2021). Sector Specific Financial Indicators for Improved Productivity and Performance. In M. Holzer & A. Ballard (Eds.), *The Public Productivity and Performance Handbook* (3<sup>rd</sup> Ed.). New York, NY: Routledge.
2. Robbins, D., & **Crosby, A.W.** (forthcoming, expected publication 2021). Allocation Tools, Productivity, and Performance. In M. Holzer & A. Ballard (Eds.), *The Public Productivity and Performance Handbook* (3<sup>rd</sup> Ed.). New York, NY: Routledge.

3. Holbrook, A. L., Sterrett, D., **Crosby, A. W.**, Stavrakantonaki, M., Wang, X, Zhao, T., & Johnson, T. P. (2019). Survey Experiments and Changes in Question Wording in Repeated Cross-sectional Surveys. In P. J. Lavrakas, E. de Leeuw, A. L. Holbrook, C. Kennedy, M. W. Traugott, & B. T. West (Eds.), *Experimental Methods in Survey Research: Techniques that Combine Random Sampling with Random Assignment*. Hoboken, NJ: John Wiley & Sons.
4. **Crosby, A. W.**, Levine, H., & Freeman, D. (2018). Political Economy of Public Administration: Efficiency and Equity Tradeoff. In H. Levine & K. Moreno (Eds.), *Positioning Markets and Governments in Public Management*. Hershey, PA: IGI Global.

### **FUNDED RESEARCH**

“Open the Black Box: State Intervention in Local Government Fiscal Affairs in Michigan.” Michigan State University, Institute for Public Policy and Social Research. October 1, 2015-September 30, 2016. \$20,000. Co-investigator.

### **SUBMITTED FOR PUBLICATION**

1. *(Revise and Resubmit)* Kass, A. E., & **Crosby, A. W.** A Vicious Cycle: Fiscal Intervention, Pension Underfunding, and Instability in (Re)Making Racialized Geographies.

### **WORKS IN PROGRESS** (\* denotes student co-author)

1. \*Polskaia, P. & **Crosby, A. W.** Avoiding the Annual (Financial) Physical? The Impact of Municipal Financial Condition on Timely Financial Reporting.
2. Stanica, C., **Crosby, A. W.**, & Larson, S. E. Trust in Government During COVID-19: A Comparative Approach.
3. Wang, X. & **Crosby, A. W.** Financial Condition and Contracting Out in Local Governments in the U.S.
4. **Crosby, A. W.** & Scutelnicu, G. The Money Behind the Curtain: Measuring the Financial Condition of Special District Governments in Illinois.
5. Scutelnicu, G. & **Crosby, A. W.** Accountability is Key in Managing Public Authorities: Explaining the Effects of Industrial Development Agencies’ Tax Exemptions for Economic Development.
6. **Crosby, A. W.**, Merriman, D. F., Wang, S., & Chaloupka, F. J. Measuring Cigarette Tax Noncompliance: Estimates using Data from Surveys and Physical Pack Inspections.
7. **Crosby, A. W.**, Knepper, H. J., Park, Y., & Levine, H. Is There a Doctor in the House? Using Fiscal Indicators to Predict Hospital Closures.
8. **Crosby, A. W.** Intergovernmental Financial Monitoring and Intervention: Does it Make the Grade? An Examination of Illinois School Districts.

## **PUBLICATIONS FOR A POLICY AND GENERAL AUDIENCE**

1. Kass, A. E., & Crosby, A. W. (2019, July). Life Preservers or Anchors? An Examination of State Intervention in Municipal Pension Funding in Illinois. *University of Illinois at Chicago Government Finance Research Center*. [https://gfrc.uic.edu/wp-content/uploads/sites/188/2019/07/2019July\\_Life-Preservers-or-Anchors.pdf](https://gfrc.uic.edu/wp-content/uploads/sites/188/2019/07/2019July_Life-Preservers-or-Anchors.pdf)
2. Wang, S., & Crosby, A. W. (2017). Emergency Managers in Michigan: Just What the Doctor Ordered? *Michigan State University Institute for Public Policy and Social Research*. <http://ippsr.msu.edu/sites/default/files/MAPPR/EmergencyManagers.pdf>
3. Wang, S., Crosby, A. W., & Casey-Dunn, D. (2016). Open the Black Box: The Conflict between the Top-Down and Bottom-Up Implementation of PA 436 in MI. *Michigan State University Institute for Public Policy and Social Research*. <http://ippsr.msu.edu/sites/default/files/MAPPR/Open%20the%20Black%20Box.pdf>
4. Dye, R. F., Merriman, D. W., & Crosby, A. W. (2016, February). Consequences of Inaction: The Effects of the Budget Stalemate on Revenue and Spending at the Midpoint of Fiscal Year 2016. *University of Illinois Institute of Government and Public Affairs*. <https://igpa.uillinois.edu/sites/igpa.uillinois.edu/files/reports/Consequences-of-Inaction.pdf>
5. Dye, R. F., Merriman, D. F., & Crosby, A. W. (2015, December). Improving Budgetary Practices in Illinois. *University of Illinois Institute of Government and Public Affairs*. <https://igpa.uillinois.edu/sites/igpa.uillinois.edu/files/reports/Improving-budgetary-practices-in-Illinois.pdf>
6. Dye, R. F., Hudspeth, N. W., & Crosby, A. W. (2015, January). Apocalypse Now? The Consequences of Pay-Later Budgeting in Illinois: Updated Projections from IGPA's Fiscal Futures Model. *University of Illinois Institute of Government and Public Affairs*. [https://igpa.uillinois.edu/sites/igpa.uillinois.edu/files/reports/FF\\_Apocalypse\\_Now\\_Jan\\_2015.pdf](https://igpa.uillinois.edu/sites/igpa.uillinois.edu/files/reports/FF_Apocalypse_Now_Jan_2015.pdf)
7. Crosby, A. W. & Merriman, D. F. (2014, February). What Happened to the Illinois Economy Following the January 2011 Tax Increases? A Midwest Comparison. with David Merriman. *University of Illinois Institute of Government and Public Affairs*. <https://igpa.uillinois.edu/report/what-happened-illinois-economy-following-january-2011-tax-increases>
8. Crosby, A. W. & Merriman, D. F. (2013, October). Temporary Taxes: How Often Does the Sun Actually Set? *University of Illinois Institute of Government and Public Affairs*. <https://igpa.uillinois.edu/sites/igpa.uillinois.edu/files/reports/How-Often-Does-The-Sun-Actually-Set.pdf>
9. Dye, R. F. & Crosby, A. W. (2013, June). Pension Reform Roadmap: How do SB1 and SB2404 affect Illinois' 10-year budget outlook? *University of Illinois Institute of Government and Public Affairs*. <https://igpa.uillinois.edu/sites/igpa.uillinois.edu/>

[files/reports/Comparing-SB1-and-SB2404.pdf](https://igpa.uillinois.edu/sites/igpa.uillinois.edu/files/reports/Comparing-SB1-and-SB2404.pdf)

10. Dye, R. F., Merriman, D. F., Hudspeth, N., & Crosby, A. W. (2013, February). And Miles to Go Before It's Balanced: Illinois Still Faces Tough Budget Choices. *University of Illinois Institute of Government and Public Affairs*.  
[https://igpa.uillinois.edu/sites/igpa.uillinois.edu/files/reports/IR13\\_CH2c\\_Fiscal.pdf](https://igpa.uillinois.edu/sites/igpa.uillinois.edu/files/reports/IR13_CH2c_Fiscal.pdf)
11. Dye, R. F., Merriman, D. F., Hudspeth, N., & Crosby, A. W. (2012, October). Report of the State Budget Crisis: Illinois Report. *Task Force on the State Budget Crisis*.  
[https://www.macfound.org/media/files/2012\\_Illinois\\_Report\\_Final.pdf](https://www.macfound.org/media/files/2012_Illinois_Report_Final.pdf)
12. Dye, R. F., Merriman, D. F., Hudspeth, N., & Crosby, A. W. (2012, July). Report of the State Budget Crisis: Full Report. *Task Force on the State Budget Crisis*.  
[https://www.volckeralliance.org/sites/default/files/attachments/state\\_budget\\_crisis\\_task\\_force.pdf](https://www.volckeralliance.org/sites/default/files/attachments/state_budget_crisis_task_force.pdf)

### **INVITED TALKS**

1. "Policy Issues Analysis: Real World Examples." Lecture to PPA 670: Policy Issues Analysis (masters students). California State University – Long Beach; delivered virtually (Instructor: Tianshu Zhao). March 23, 2021.
2. "Policy Issues Analysis: Real World Examples." Lecture to PPA 670: Policy Issues Analysis (masters students). California State University – Long Beach; delivered virtually (Instructor: Tianshu Zhao). October 14, 2020.
3. "Survey Questionnaire Design." Lecture to PAA 606: Research Design for Administrators. Pace University; delivered virtually (Instructor: Gina Scutelnicu). October 29, 2019.
4. "Surveys and Other Primary Data." Lecture to PUBM 5430: Research Design (masters students). Seattle University; delivered virtually (Instructor: Lijun He). November 13, 2018.
5. "Surveys in an Era of Fake News." Lecture to students of University of Burgundy (Dijon, France) (masters students). Delivered at Pace University; New York, NY; May 23, 2018.
6. "Surveys and Other Primary Data." Lecture to PAA 606: Research Methods for Public Administrators (masters students). Pace University; Pleasantville, NY (Instructor: Lijun He). March 9, 2017.
7. "Intergovernmental Relations: City Relationships with Other Local Governments." Lecture to PA 305: Managing the External Environment (undergraduate students). University of Illinois at Chicago; Chicago, IL (Instructor: Xiaoheng Wang). February 23, 2016.
8. "Evaluation Research." Lecture to PPA 506: Qualitative Methods (masters students).

Adler School of Professional Psychology; Chicago, IL (Instructor: Aleea L. Perry).  
October 28, 2015.

9. "The Policy Process in Illinois." Lecture to PSYD 691: Public Policy, Advocacy, and Social Change (doctoral students). Adler School of Professional Psychology; Chicago, IL (Instructor: Nancy W. Hudspeth). June 3, 2015.
10. "Education Policy." Lecture to PSYD 691: Public Policy, Advocacy, and Social Change (doctoral students). Adler School of Professional Psychology; Chicago, IL (Instructor: Nancy W. Hudspeth). April 6, 2015.
11. "Financial Reporting." Lecture to PPA 504: Public Finance (masters students). Adler School of Professional Psychology; Chicago, IL (Instructor: Nancy W. Hudspeth). July 22, 2014.
12. "The Budget Cycle." Lecture to PPA 504: Public Finance (masters students). Adler School of Professional Psychology; Chicago, IL (Instructor: Nancy W. Hudspeth). June 26, 2014.
13. "The Policy Process in Illinois." Lecture to PSYD 691: Public Policy, Advocacy, and Social Change (doctoral students). Adler School of Professional Psychology; Chicago, IL (Instructor: Nancy W. Hudspeth). June 4, 2014.
14. "Is the (Financial) Doctor In? A Look at Michigan's Emergency Manager Law." Lecture to PA 210: Policy Process (undergraduate students). University of Illinois at Chicago; Chicago, IL (Instructor: Mary K. Feeney). December 4, 2013.
15. "The Policy Process in Illinois." Lecture to PSYD 691: Public Policy, Advocacy, and Social Change (doctoral students). Adler School of Professional Psychology; Chicago, IL (Instructor: Nancy W. Hudspeth). November 6, 2013.
16. "Municipal Fiscal Stress: A Brief Overview." Lecture to PA 520: Foundations of Public Service (masters students). Grand Valley State University; Grand Rapids, MI (Instructor: Mark C. Hoffman). Lecture also delivered via Blackboard to students at the Cracow University of Economics; Kraków, Poland (Instructor: Kamil Makiela), and Yeungnam University; Yeongsan, North Gyeongsang, South Korea (Instructor: Sungsoo Hwang). November 30, 2012.
17. "Revenue from User Fees, User Charges, and Sales by Public Monopolies, and Intergovernmental Fiscal Relations." Lecture to PA 504: Budgeting for Public Management (masters students). University of Illinois at Chicago; Chicago, IL (Instructor: David F. Merriman). November 15, 2012.

### **MEDIA INTERVIEWS**

1. **Crosby, A. W.** (2018, June 21). "Is CPS the most understaffed district in Illinois?" Interview with Kiannah Sepeda-Miller, *Politifact Illinois*.

<https://www.politifact.com/illinois/statements/2018/jun/21/troy-laraviere/cps-most-understaffed-district-illinois/>

2. **Crosby, A. W.** (2018, May 21). “New Rochelle wants to know: Is there gentrification in the city?” Interview with Nicholas Tantillo, *The Journal-News*.  
<https://www.lohud.com/story/news/local/westchester/new-rochelle/2018/05/21/new-ro-wants-know-gentrification/624367002/>
3. **Crosby, A. W.** (2017, November 5). “An Upscale Hamlet Weighs Whether to Be a Village (or Not to Be).” Interview with Lisa W. Foderaro, *The New York Times*.  
[https://www.nytimes.com/2017/11/05/nyregion/secession-edgemont-greenburgh-westchester.html?\\_r=0](https://www.nytimes.com/2017/11/05/nyregion/secession-edgemont-greenburgh-westchester.html?_r=0)
4. **Crosby, A. W.** (2017, May 19). “Politics remains a wild card for Westchester County Airport privatization.” Interview with Andrew Coen, *The Bond Buyer*.  
<https://www.bondbuyer.com/news/politics-remains-a-wild-card-for-westchester-county-airport-privatization>
5. **Crosby, A. W.** (2017, April 27). “Tax Watch: 5 takeaways from Westchester's airport privatization RFP bid.” Interview with David McKay Wilson, *The Journal-News*.  
<http://www.lohud.com/story/money/personal-finance/taxes/david-mckay-wilson/2017/04/27/tax-watch-takeaways-airport-privatization/100934918/>

#### **CONFERENCE PRESENTATIONS** (\* denotes student co-author)

1. Overdue for a (Financial) Checkup? The Impact of Municipal Financial Condition on Timely Financial Reporting. Paper presented at the Western Social Science Association Annual Conference, May 30, 2020, virtual (with P. Polskaia\*)
2. “Avoiding the Annual (Financial) Physical? The Impact of Municipal Financial Condition on Timely Financial Reporting. Paper presented at the Association for Budgeting and Financial Management Annual Conference, September 26-28, 2019, Washington, DC.
3. “Who Cares for Health Care? Assessing the Financial Conditions of US Hospitals.” Paper presented at the Association for Budgeting and Financial Management Annual Conference, October 3-6, 2018, Denver, CO (with H. Levine, H. J. Knepper, & Y. Park)
4. “Is There a Doctor in the House? Using Fiscal Indicators to Predict Hospital Closures.” Paper presented at the American Society for Public Administration Annual Conference, March 9-13, 2018, Denver, CO (with H. Levine, H. J. Knepper, Y. Park, & K. Zhu\*).
5. “Intergovernmental Financial Monitoring and Intervention: Does it make the Grade?” Paper presented at the Western Social Science Association Annual Conference, April 12-15, 2017, San Francisco, CA.
6. “Managing the Financial Health of Community Hospitals: Does Financial Distress

Predict Community Hospital Reorganization in the United States?” Paper presented at the American Society for Public Administration Annual Conference, March 17-21, 2017, Atlanta, GA (with H. Levine & H. J. Knepper).

7. “Open the Black Box: State Intervention in Local Government Fiscal Affairs in Michigan.” Paper presented at the American Society for Public Administration Annual Conference, March 17-21, 2017, Atlanta, GA (with S. Wang).
8. “Cigarette tax avoidance and evasion in the United States: Comparing smoker surveys and physical pack collection methods.” Paper presented at the Midwest Association for Public Opinion Research Annual Conference, November 20-21, 2015, Chicago, IL (with D. Merriman, S. Wang, D. Barker, & F. Chaloupka).
9. “Intergovernmental Financial Monitoring and Intervention: Does it make the Grade?” Paper presented at the Association for Budgeting and Financial Management Annual Conference, October 1-3, 2015, Washington, DC.
10. “Public Support for a Balanced Federal Budget.” Paper presented at the American Association for Public Opinion Research Annual Conference, May 14-17, 2015, Hollywood, FL (with A. L. Holbrook).
11. “Public Policy, Public Knowledge, and Public Opinion: A Study of Financial Public Policy Issues.” Paper presented at the Midwest Association for Public Opinion Research Annual Conference, November 21-22, 2014, Chicago, IL (with A. L. Holbrook).
12. “Public Support for a Balanced Federal Budget.” Paper presented at the Midwest Association for Public Opinion Research Annual Conference, November 21-22, 2014, Chicago, IL (with A. L. Holbrook).
13. “Does Bankruptcy Really Matter? The Solvency of Municipal Governments in the Chicago Metropolitan Region.” Paper presented at the Association for Budgeting and Financial Management Annual Conference, October 3-5, 2013, Washington, DC (with R. M. Hendrick).
14. “Measures of Budgetary Transparency and Fiscal Condition: The Role of Financial Reporting.” Paper presented at the Association for Budgeting and Financial Management Annual Conference, October 11-13, 2012, New York, NY (with R. F. Dye, N. W. Hudspeth, & D. F. Merriman).
15. “Mission Impossible: Predicting Municipal Fiscal Stress in Michigan.” Paper presented at the Association for Budgeting and Financial Management Annual Conference, October 13-15, 2011, Washington, DC (with D. Robbins).
16. “Fiscal condition and fiscal stress of local governments: Measures without borders.” Paper presented at the American Society for Public Administration Annual Conference, March 12-15, 2011, Baltimore, MD (with D. Robbins).



17. "First Aid for Michigan Municipalities: Band-aids or Tourniquets?" Paper presented at the Association for Budgeting and Financial Management Annual Conference, October 6-9, 2010, Omaha, NE (with D. Robbins).
18. "An evaluation of Michigan's fiscal indicator scores." Paper presented at the Midwest Political Science Association Annual Conference, April 2010, Chicago, IL (with D. Robbins)

### **PRESENTATIONS TO POLICY AND GENERAL AUDIENCES**

1. "The Illinois State Budget: How Bad is the Picture, and What Can You Do About it?" presented at The Resurrection Project, June 27, 2012 (with D. Merriman & N. Hudspeth).
2. "The Illinois State Budget: How Bad is the Picture, and What Can You Do About it?" presented at Lawndale Christian Development Corporation, May 31, 2012 (with D. Merriman & N. Hudspeth).
3. "The Illinois State Budget: How Bad is the Picture, and What Can You Do About it?" presented at Bethel New Life, April 19, 2012 (with D. Merriman & N. Hudspeth).

### **AD HOC REVIEWER**

*Public Administration Quarterly*

*Public Opinion Quarterly*

*Journal of Health and Human Services Administration*

*Journal of Public Administration Research and Theory*

*Journal of Public and Nonprofit Affairs*

*Urban Affairs Review*

### **HONORS AND AWARDS**

Donald C. Stone Award for Best Student Paper, Section on Intergovernmental Administration and Management, American Society for Public Administration (ASPA), 2016

Dean's Citation for Academic Excellence, Grand Valley State University, 2011

Outstanding Undergraduate Student Award, Grand Valley State University, 2009

The Honor Society of Phi Kappa Phi, 2009

Pi Alpha Alpha, the Honor Society for Public Affairs and Administration, 2009

### **PROFESSIONAL SERVICE**

President, American Society for Public Administration New York Metro Chapter, 2020-present

Treasurer, American Society for Public Administration New York Metro Chapter, 2019-2020

Co-Chair, Program Committee, American Society for Public Administration New York Metro Chapter, 2018-2019

Deputy Chair, Sponsorships Committee, Association for Budgeting and Financial Management, 2021-present

Section Coordinator, Public Finance and Budgeting Section, Western Social Science Association, 2021-present

### **UNIVERSITY SERVICE**

Member, University Budget Committee, Pace University, 2018-present

Member, Fringe Benefits Committee, Pace University, 2019-present

Member, Dyson Faculty Council Committee on Graduate Programs, Pace University, 2019-present

Assessment Coordinator, Department of Public Administration, Pace University, 2019-2020

Chair, Faculty Search Committee, Department of Public Administration, Pace University, 2019

Member, Information Technology Services Academic Technology Committee, Pace University, 2017-2019

Member, Faculty Search Committee, Department of Public Administration, Pace University, 2017

Faculty Advisor, Master of Public Administration Student Association, Pace University, 2016-2018

Faculty Advisor, International City/County Management Association Student Chapter, Pace University, 2017-2020

Member, Space Suitability Committee, University of Illinois at Chicago, College of Urban Planning and Public Affairs, 2015-2016

Member, Dean's Student Advisory Committee, University of Illinois at Chicago, College of Urban Planning and Public Affairs, 2014-2016

Student Representative, Dean Search Committee, Graduate College, Grand Valley State University, 2010

Student Representative, Graduate Council, Grand Valley State University, 2009-2011

### **PROFESSIONAL ORGANIZATION AFFILIATIONS**

American Association for Public Opinion Research (AAPOR)

American Society for Public Administration (ASPA)

American Society for Public Administration – New York Metropolitan Chapter (ASPA – NY)

Association for Budgeting and Financial Management (ABFM)

Association for Public Policy Analysis and Management (APPAM)

Midwest Association for Public Opinion Research (MAPOR)

Section on Intergovernmental Administration and Management (SIAM)